

**2007 FCC Application  
Budget Worksheet**

Line Item No.	Number of Units	Description	Unit Cost	Year 1	Year 2	Extended Cost	Grant Funds	Matching Funds	Other Funds	In-Kind Funds
1	1	CHN Grant Preparation Costs	\$10,000.00	\$10,000.00	\$10,000.00	\$20,000.00			\$20,000.00	
2	1	State of Tennessee/ Antoine Aggassi	\$6,480.00	\$3,240.00	\$3,240.00	\$6,480.00				\$6,480.00
3	1	State of Tennessee / Richard Taylor	\$14,400.00	\$7,200.00	\$7,200.00	\$14,400.00				\$14,400.00
4	1	State of Tennessee/ Jim Winters	\$7,200.00	\$3,600.00	\$3,600.00	\$7,200.00				\$7,200.00
5	1	UTHSC/ Taylor Strickland	\$32,640.00	\$16,320.00	\$16,320.00	\$32,640.00			\$32,640.00	
6	1	UTHSC/ Toy Strickland	\$19,200.00	\$9,600.00	\$9,600.00	\$19,200.00			\$19,200.00	
7	1	CHN Program Coordinator	\$55,000.00	\$55,000.00	\$55,000.00	\$110,000.00			\$110,000.00	
8	1	CHN Accounting Coordinator	\$35,000.00	\$35,000.00	\$35,000.00	\$70,000.00			\$70,000.00	
9	1	Internet 2 Fees	\$120,422.88	\$72,711.44	\$47,711.44	\$120,422.88	\$102,359.45		\$18,063.43	
		<b>CHN Program Costs Sub-Total</b>		<b>\$212,671.44</b>	<b>\$187,671.44</b>	<b>\$400,342.88</b>	<b>\$102,359.45</b>	<b>\$0.00</b>	<b>\$269,903.43</b>	<b>\$28,080.00</b>
10	153	Connectivity Installation	\$1,000.00	\$153,000.00	\$0.00	\$153,000.00	\$130,050.00	\$22,950.00		
11	153	Monthly Connectivity Fees	\$800.00	\$1,468,800.00	\$1,468,800.00	\$2,937,600.00	\$2,496,960.00	\$440,640.00		
		<b>Community Health Network/Tennessee Primary Care Association Sub-Total</b>		<b>\$1,621,800.00</b>	<b>\$1,468,800.00</b>	<b>\$3,090,600.00</b>	<b>\$2,627,010.00</b>	<b>\$463,590.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
12	108	Connectivity Installation	\$1,000.00	\$108,000.00	\$0.00	\$108,000.00	\$91,800.00	\$16,200.00		
13	108	Monthly Connectivity Fees	\$800.00	\$1,036,800.00	\$1,036,800.00	\$2,073,600.00	\$1,762,560.00	\$311,040.00		
		<b>Tennessee Hospital Association Sub-Total</b>		<b>\$1,144,800.00</b>	<b>\$1,036,800.00</b>	<b>\$2,181,600.00</b>	<b>\$1,854,360.00</b>	<b>\$327,240.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
14	160	Connectivity Installation	\$1,000.00	\$160,000.00	\$0.00	\$160,000.00	\$136,000.00	\$24,000.00		
15	160	Monthly Connectivity Fees	\$800.00	\$1,536,000.00	\$1,536,000.00	\$3,072,000.00	\$2,611,200.00	\$460,800.00		
		<b>Tennessee Association Mental Health Organizations Sub-Total</b>		<b>\$1,696,000.00</b>	<b>\$1,536,000.00</b>	<b>\$3,232,000.00</b>	<b>\$2,747,200.00</b>	<b>\$484,800.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
16	25	Connectivity Installation	\$1,000.00	\$25,000.00	\$0.00	\$25,000.00	\$21,250.00	\$3,750.00		
17	25	Monthly Connectivity Fees	\$800.00	\$240,000.00	\$240,000.00	\$480,000.00	\$408,000.00	\$72,000.00		
		<b>TN GOV/ UTHSC Sub-Total</b>		<b>\$265,000.00</b>	<b>\$240,000.00</b>	<b>\$505,000.00</b>	<b>\$429,250.00</b>	<b>\$75,750.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
		<b>Total Budget</b>		<b>\$4,940,271.44</b>	<b>\$4,469,271.44</b>	<b>\$9,409,542.88</b>	<b>\$7,760,179.45</b>	<b>\$1,351,380.00</b>	<b>\$269,903.43</b>	<b>\$28,080.00</b>

Grant Funds 85% of connectivity installation and recurring fees  
Matching Funds 15% of connectivity installation and recurring fees paid by end users  
Other Funds CHN Employees devoted to project and management fees  
In-Kind Contribution Employee labor provided by State of Tennessee

**Attachment A**



**STATE OF TENNESSEE  
DEPARTMENT OF FINANCE AND ADMINISTRATION**

**Governor's eHealth Initiative  
312 Eighth Avenue North  
Suite 26000 William R. Snodgrass Tennessee Tower  
Nashville, Tennessee 37243  
Phone (615) 253-8570  
FAX (615) 253-8556**

**Dave Goetz  
COMMISSIONER**

**Antoine Agassi  
DIRECTOR**

April 18, 2007

Keith Williams, CEO  
Community Health Network, Inc.  
PO Box 40  
Oakdale, TN 37829

Dear Mr. Williams:

This letter is to confirm that in the event that CHN receives an award from the FCC for funds for the FCC Rural Health Care Pilot project 2007, that the State will agree to amend the current contract with CHN to allow CHN to spend unspent contract funds up to \$350,000 to match the FCC grant funds. The provision to amend the current CHN contract is covered in section A.6 of our contract with CHN which states:

A.6 The Grantee shall cooperate with the State in identifying and applying for additional Federal funds that may be available to support and enhance the goals of this contract. Grantee agrees to collaborate with the State in the allocation and use of any future Federal funds that are received to further support or enhance the goals of this contract.

We strongly support CHN's application to the FCC to develop and expand needed rural and community telehealth connectivity services and their efforts to accelerate the adoption of the eHealth council's roadmap throughout Tennessee.

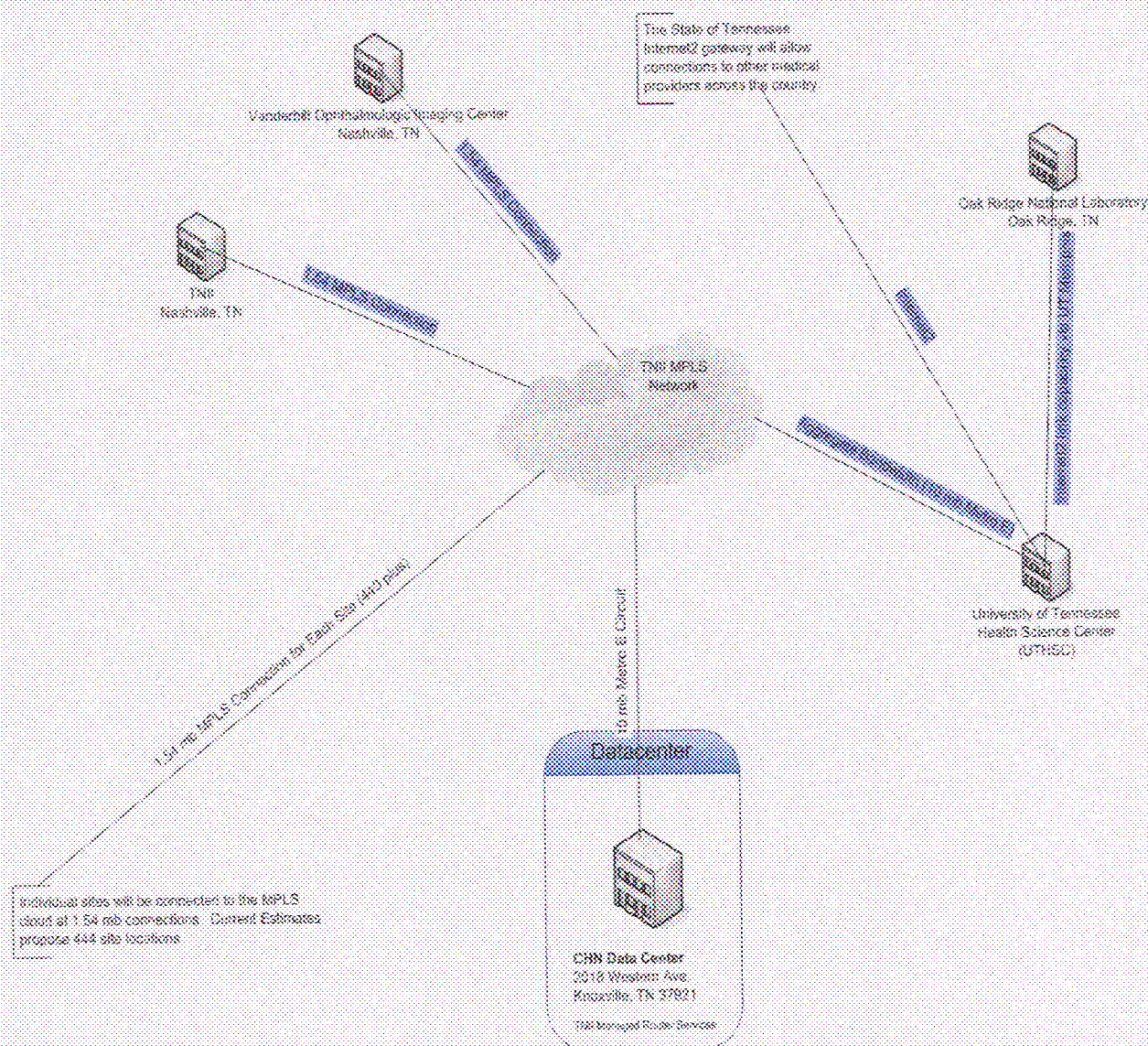
Regards,

A handwritten signature in black ink, appearing to read "Antoine Agassi".

Antoine Agassi

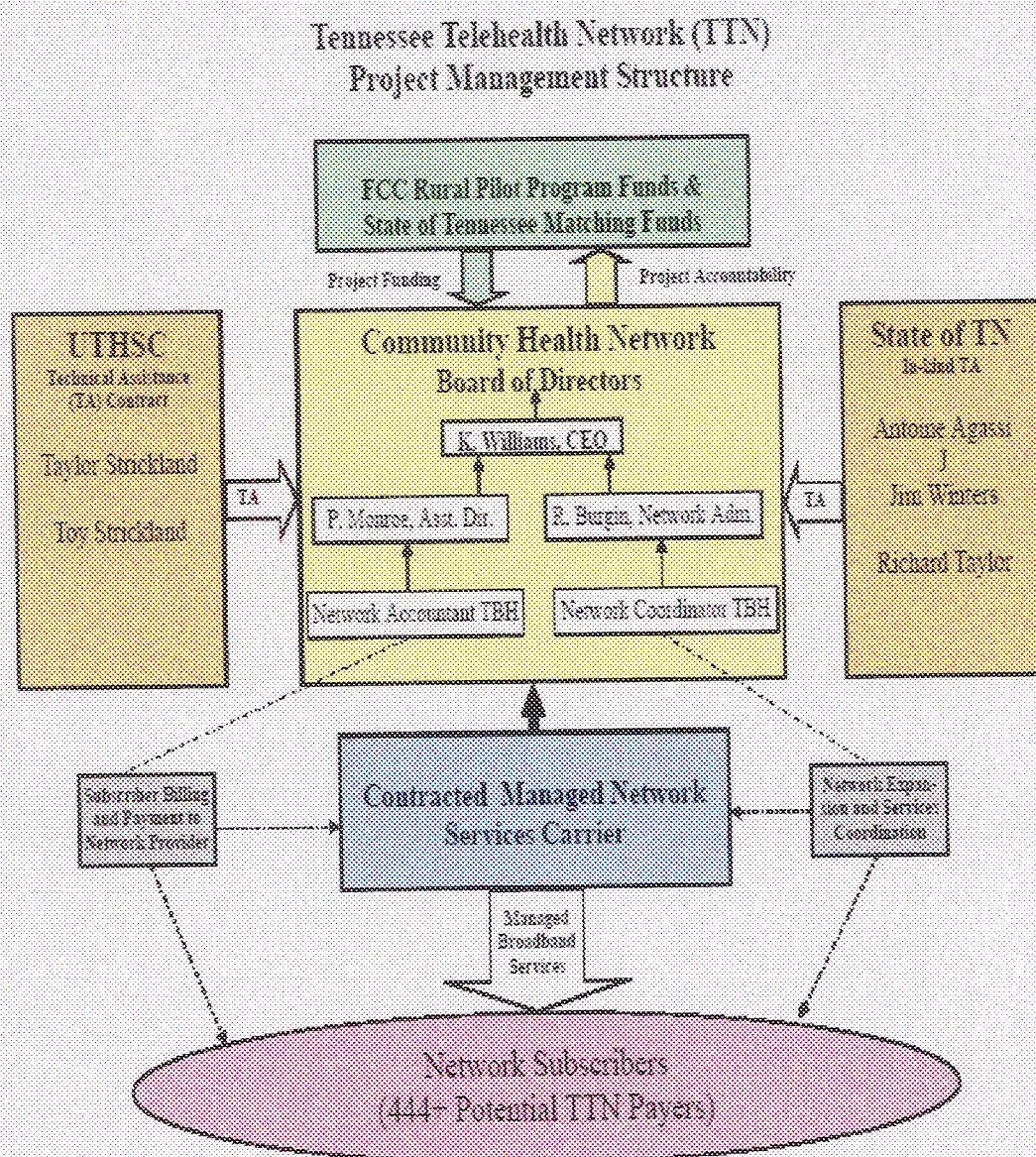
Director and Chair  
State of Tennessee eHealth Council

**Attachment B-1: Tennessee TeleHealth Network Connectivity Structure**





## Attachment B-2: TTN Project Management Structure



**Attachment C: Letters of Support**



### Corporate Resolution

As a duly chartered non-profit corporation in the state of Tennessee, the Community Health Network, Inc. desires to enhance the availability of specialty medical care and provider training in member community health centers across the state.

By my signature below as the Treasurer of the Board of Directors of the Community Health Network, I hereby resolve that the Board of Directors of the Network authorizes Keith Williams, Chief Executive Officer, to **make** application for FCC Rural Health Care Pilot Program Grant Funds in the amount of **\$7,725,839.45** on behalf of the Community Health Network at our meeting on April 28, 2007.

By my same signature I presided over the meeting and also ~~assert~~ that the Board of Directors is empowered by the Community Health Network By-Laws to take this action.

Jeff McKissack  
Treasurer, Board of Directors  
Community Health Network, Inc.



**STATE OF TENNESSEE  
DEPARTMENT OF FINANCE AND ADMINISTRATION**

**Governor's eHealth Initiative  
312 Eighth Avenue North  
Suite 2600 William R. Snodgrass Tennessee Tower  
Nashville, Tennessee 37243  
Phone (615) 253-8570  
FAX (615) 253-8556**

**Dave Goetz  
COMMISSIONER**

**Antoine Agassi  
DIRECTOR**

April 24, 2007

Mr. Keith Williams  
Chief Executive Officer  
Community Health Network Inc.  
P.O. Box 40  
Oakdale, TN 37829

Dear Mr. Williams,

On behalf of Governor Bredesen's eHealth Council and the Tennessee Department of Finance & Administration I would like to express my support for the Tennessee Telehealth Network initiative. I am encouraged to see that this initiative has received strong support from our Congressional representatives and health care associations.

Much like the eHealth Council, the Tennessee Telehealth Network is focused on accelerating the deployment of eHealth technologies across the state of Tennessee so that we can actually improve the quality of care available. This is a multi-faceted challenge that will ultimately require expanding broadband networks, cultural and workforce changes in provider processes, and consumer education about the strengths and limitations of the advancements we make.

These challenges are mighty, but are made more achievable by leveraging federal and private resources, as this initiative also recognizes. The eventual result will include significant benefits in quality of care delivered. Reductions in adverse drug events, real-time information about which prescriptions a patient has filled, and more comprehensive disease management programs will result in countless lives made better through technological change in the process of delivering health care.

We are pleased to join with the University of Tennessee Health Science Center, the Tennessee Primary Care Association (TPCA), the Tennessee Hospital Association (THA), and the Tennessee Association of Mental Health Organizations to offer our support for this initiative. We look forward to your **success**.

Sincerely,

A handwritten signature in black ink, appearing to read "Antoine Agassi", is written over a horizontal line.

Antoine Agassi  
Chairman  
Governor's eHealth Council





April 1, 2007

Mr. Keith Williams  
Community Health Network  
PO Box 40  
Oakdale, TN 37829

Dear Mr. Williams:

On behalf of the Tennessee Primary Care Association, I want to express our strong commitment and support for the joint application of Community Health Network and the University of Tennessee Health Sciences Center for the FCC Rural Health Care Pilot Program Grant.

The Tennessee Primary Care Association is a not for profit corporation with the goal of strengthening community based systems of care in our state. In support of this mission, the Association has a fundamental commitment to maximizing access to health services for all Tennesseans with emphasis on the medically underserved. The Association identifies areas of unmet need, assists in the development of systems of care, advocates for primary health care resources, and promotes awareness of community and migrant health centers and the services they provide.

This project aligns with our organization's mission to improve the quality of and access to health care services in Tennessee – particularly in the rural areas of our state. Today, poor health status, high cost, and significant disparities in health outcomes negatively impact both the quality of life and the economic viability of rural Tennessee. We share a sense of optimism with Community Health Network and the FCC about the potential of using telehealth information technology as a key solution to help address rural health issues, and guide the allocation of scarce resources to achieve measurable improvement results.

We look forward to working as your partner on this endeavor, which promises to lay the foundation for long-term quality improvement efforts that will lead to better health across the state. Please let us know how we might help further on this vital endeavor for our state.

Sincerely,

A handwritten signature in black ink that reads "Kathy Wood-Dobbins". The signature is written in a cursive, flowing style.

Kathy Wood-Dobbins  
Chief Executive Officer





## Tennessee Association of Mental Health Organizations

42 Rutledge Street  
Nashville, Tennessee 37210-2043

April 24, 2007

Keith Williams, CEO  
Community Health Network, Inc.  
PO Box 40  
Oakdale, TN 37829

Dear ~~Mr.~~ Williams:

On behalf of the Tennessee Association of Mental Health Organizations (TAMHO), I want to express our strong commitment and support for the application of Community Health Network in conjunction with other major stakeholders in healthcare in Tennessee, the University of Tennessee Health Sciences Center, the Tennessee Primary Care Association and the Tennessee Hospital Association for the FCC Rural Health Care Pilot Program Grant.

As proposed, the project aligns very closely with the shared vision of our organizations to improve the quality and value of health care in Tennessee – particularly in the rural areas of our state. Today, poor health status, high cost, and significant disparities in health outcomes negatively impact both the quality of life and the economic viability of rural Tennessee. Our twenty-one association members represent a state-wide network of community behavioral healthcare agencies that are faced with these issues every day in both urban and rural areas.

As you may know, some of our association members have been using telehealth technology for about three years. They have experienced great success connecting clinicians and doctors with clients from outlying communities to address behavioral health issues. We share a sense of optimism with Community Health Network and the FCC that the continued use of telehealth information technology is a key solution to help address rural health issues and guide the allocation of scarce resources to achieve measurable improvement results.

We hope that your request to the FCC for funding of this pilot program will receive the highest consideration. We look forward to working with you on this project.

Sincerely,



Charles R. Blackburn, CAE  
Executive Director

Xc: TAMHO Board of Directors



## Tennessee Hospital Association

April 12, 2007

Mr. Keith Williams  
Chief Executive Officer  
Community Health Network Inc.  
P.O. Box 40  
Oakdale, TN **37829**

Ms. Toy Strickland  
Director Information Technology/Telemedicine  
University of Tennessee Health Science Center  
**920** Madison Avenue, Suite **434**  
Memphis, TN **38163**

Dear Mr. Williams and Ms. Strickland:

On behalf of the Tennessee Hospital Association, I want to express our commitment and support for the application of the Community Health Network Inc. with the University of Tennessee Health Science Center to seek FCC funds to expand the use of telehealth applications in Tennessee. We are also pleased to see that the Tennessee Primary Care Association is also providing their support **for** this important statewide project.

**As** proposed, the project aligns very closely with the shared vision of our rural hospitals to improve the quality of health care in Tennessee. Today, poor health status and significant disparities in health outcomes negatively impact both the quality **of** life and the economic viability of rural Tennessee. We believe this program provides a great opportunity to build a national prototype model for the innovative use of technology **to** address critical rural health needs in a cost effective manner. There is no question that your experience combined with the availability of FCC funds will greatly enhance the delivery of specialty medical care to rural and underserved persons in Tennessee by removing distance barriers.

We are happy to lend **our** endorsement of this FCC Rural Health Care Pilot program application, and we hope that your request to the FCC for funding of this pilot program will receive the highest consideration. We **look** forward to working with you in this endeavor, which promises to lay the foundation **for** long-term quality improvement efforts that will lead to better health across the state. Please let us know how we might help further on this great opportunity for our state.

Sincerely,

Rill Jolley, Vice-President  
Tennessee Hospital Association

# United States Senate

WASHINGTON, DC 20510

April 26, 2007

The Honorable Kevin Martin  
Chairman  
Federal Communications Commission  
445 Twelfth Street, SW  
Washington, D.C. 20554

Dear Chairman Martin,

We are writing in support of Community Health Network's (CHN) application to the Federal Communications Commission's Rural Health Care Pilot Program.

As a predominately rural state, Tennessee faces many challenges in providing adequate health care. On average, end-user health centers are located 1.5 or more hours from the closest major urban center (Memphis, Knoxville, Nashville or Chattanooga), and an estimated 6-11 percent of Tennesseans do not have access to a vehicle. This program would enable Tennessee to add an additional 150 locations across the state to the existing telehealth network. The entire state will benefit from video training and continuing education courses that keep geographically-isolated health centers abreast with the latest advances in management, technology, healthcare regulation, and other areas. With expanded telehealth services, Tennessee will be able to provide more adequate patient care across the state.

We hope you will give full consideration to CHN's application to the Rural Health Care Pilot Program. We'd be glad to furnish additional information, or your office may wish to be in touch with Brent Wiles with Senator Alexander at (202) 224-2189 or Anne Oswalt with Senator Corker at (202) 224-3344.

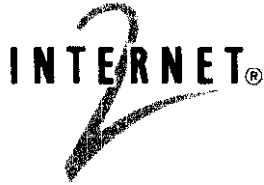
Sincerely,



Lamar Alexander  
United States Senate



Bob Corker  
United States Senate



Internet2  
Office of the President & CEO  
1000 Oakbrook Drive, Suite 300  
Ann Arbor, MI 48104  
(734) 913-4250  
(734) 913-4255 (fax)  
[www.internet2.edu](http://www.internet2.edu)

April 30, 2007

Kevin Williams  
Chief Executive Officer  
Community Health Network, Inc.  
P.O. Box 40  
Oakdale, TN 37829

Dear Mr. Williams:

On behalf of Internet2, I am pleased to write in strong support of the proposal for the Tennessee Telehealth Network (TTN) that the Community Health Network (CHN) is submitting to the Federal Communication Commission in response to the Rural Health Care Support Mechanism, WE Docket No. 02-60

This proposal's strengths include its:

- Provision of connected and managed telehealth services typically associated with major urban health care centers to 444 rural and urban health care subscribers;
- Partnership with the University of Tennessee Health Science Center (and its established telehealth network spanning the Mid-South region), the State of Tennessee (and its provision of \$350,000 in matching support), the Tennessee Primary Care Association, the Tennessee Hospital Association, the Tennessee Association of Mental Health Organizations, and over 14 Community Health Center organization members operating 72 health centers serving 30 counties;
- Ability to build upon CHN's track record of securing additional external support for equipment and other resources and the State of Tennessee's record in eHealth initiatives to implement electronic medical records and a health information infrastructure statewide;
- Access to the Tennessee Information Infrastructure (TNII), the first state government-coordinated and managed services network to use leading edge MPLS/VPN;
- Use of Internet2's high bandwidth network to provide access to unmatched content and **support**; and
- Likelihood of facilitating shared practice management and telemedicine care, enhancing distance learning and training, improving access to specialty medical care and research collaborations, enhancing the timely and accurate



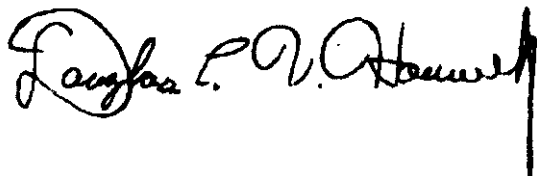
delivery of health care records, and cost-effectively improving statewide health care.

The proposal will utilize the new Internet2 Network and the regional networks to expand the telehealth infrastructure and provide high speed connections to all participants. By incorporating Internet2's middleware, security, and performance measurement tools, it also will provide secure exchange of medical records, permit remote access to expert diagnosis and treatment, increase cost-efficiencies by reducing costs associated with travel, and enhance training and research collaboration with secure multi-site videoconferencing. The use of Internet2's network not only will provide an effective, secure, and system for statewide and national telehealth and telemedicine, but also will ensure that training and other integrated resources will be incorporated to optimize the network's utility. In doing so, the regional network that will be created will facilitate the exchange of reliable data, and digital image, voice, and video transmissions with quality to enhance real-time clinical consultation.

Internet2 is the foremost U.S. advanced networking consortium. Led by the research and education community since 1996, Internet2 promotes the missions of its members by providing both leading-edge network capabilities and unique partnership opportunities that together facilitate the development, deployment and use of revolutionary Internet technologies. The Internet2 Network and its member community innovations in middleware, security, educational networking, and partnerships with premier federal agencies such as NIH are uniquely positioned to deliver high performance, flexible, low-cost connectivity in support of healthcare needs on a sustained basis on the local, regional, state, and national levels. In the process, these partnerships are likely to expand technological capabilities, increase the range of geographical access to sophisticated treatment modalities, and redefine the parameters of disease diagnosis, treatment, and management.

We are pleased to offer our strong support for this innovative proposal, which will enhance the provision of telehealth and telemedicine services regionally and nationwide.

Sincerely,

A handwritten signature in black ink, reading "Douglas E. Van Houweling". The signature is written in a cursive style with a long vertical line extending downwards from the end.

Douglas E. Van Houweling  
President and CEO, Internet2

BART GORDON

6th District Tennessee

COMMITTEES  
ENERGY AND COMMERCE  
HEALTH

TELECOMMUNICATIONS  
AND THE INTERNET

SCIENCE  
RANKING MEMBER



## Congress of the United States House of Representatives

April 2, 2007

2304 RAYBURN HOUSE OFFICE BUILDING  
WASHINGTON, DC 20515-4206  
(202) 225-4231  
FAX (202) 225-6887

305 WEST MAIN STREET  
P.O. BOX 1986  
MURFREESBORO, TN 37130  
(615) 896-1986  
FAX (615) 896-8218

15 SOUTH JEFFERSON STREET  
P.O. BOX 1140  
COOKEVILLE, TN 38501  
(931) 528-5907

100 PUBLIC SQUARE  
ROOM 8-100  
GALLATIN, TN 37066  
(615) 451-5174

Keith Williams  
Chief Executive Officer  
Community Health Network Inc  
PO Box 40  
Oakdale, Tennessee 37829

Dear Keith,

I want to express my strong commitment and support for the application of the Community Health Network Inc. with the University of Tennessee Health Science Center to seek FCC funds to expand the use of telehealth applications in Tennessee. I am pleased to see that the Tennessee Primary Care Association and the Tennessee Hospital Association are also providing their support for this important statewide project.

As proposed, the project aligns very closely with my vision to improve the quality and value of health care in Tennessee - particularly in the rural areas of our state. Today, poor health status, high cost, and significant disparities in health outcomes negatively impact both the quality of life and the economic viability of rural Tennessee. I share a sense of optimism with the Community Health Network and the University of Tennessee that the FCC Rural Health Pilot Program provides a great opportunity to build a national prototype model for the innovative use of technology to address critical rural health needs in a cost effective manner.

I am impressed with the experience and depth of your project team. I am glad to see that you are leveraging the six plus years of statewide telemedicine experience that the University of Tennessee Health Science Center brings to the project along with the Community Health Network's current experience of building a telehealth network co-servicing 14 community health center organizations that operate 62 clinics in 38 counties across Tennessee. There is no question that your experience combined with the availability of FCC funds will greatly enhance the delivery of specialty medical care to rural

Page 2  
«letterdate»

and underserved persons in Tennessee by removing distance barriers.

I am happy to lend my endorsement of this FCC Rural Health Care Pilot program application, and I hope that your request to the FCC for funding of this pilot program will receive the highest consideration. I look forward to working with you in this endeavor, which promises to lay the foundation for long-term quality improvement efforts that will lead to better health across the state. Please let me know how I might help further on this great opportunity for our state.

Stay in touch,

A handwritten signature in black ink that reads "Bart". The signature is stylized with a large, looping "B" and a trailing flourish.

BART GORDON  
Member of Congress

BUG/dcb

JIM COOPER  
5TH DISTRICT TENNESSEE

COMMITTEES  
BUDGET

ARMED SERVICES  
OVERSIGHT AND  
GOVERNMENT REFORM

WEB SITE: [www.cooper.house.gov](http://www.cooper.house.gov)

Congress of the United States  
House of Representatives  
Washington, DC 20515

PLEASE MAIL TO NASHVILLE OFFICE:

605 CHURCH STREET  
NASHVILLE, TN 37219-2314  
(615) 736-5295  
FAX: (615) 736-7479

WASHINGTON OFFICE:  
(202) 225-4311  
FAX: (202) 226-1035

April 12, 2007

Mr. Keith Williams  
Chief Executive Officer  
Community Health Network Inc  
P O Box 40  
Oakdale, TN 37829

Ms Toy Strickland  
Director Information Technology/Telemedicine  
University of Tennessee Health Science Center  
920 Madison Avenue, Suite 434  
Memphis, TN 38163

Dear Mr Williams and Ms Strickland:

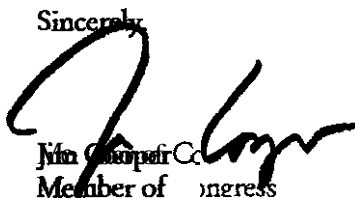
I Write to express my support for **you** application to the FCC Rural Health Care Pilot Program. I am pleased that the pilot program is a partnership between **the Community Health Network Inc.** and University of Tennessee Health Science Center. This important statewide project is further strengthened by **assistance** from Tennessee Primary Care Association and **the Tennessee Hospital Association**

This pilot program **works** to improve the poor health status, **high** cost, and significant disparities in health **outcomes** which **negatively** impact **both** the **quality of** life and the economic viability of rural Tennessee today. I believe **that this** project provides a **great** opportunity to build a national prototype **model** for the innovative use of technology to address critical rural **health needs** in a cost effective manner.

This program's strength comes from the combination of the University of Tennessee Health Science Center's six-plus years of **statewide telemedicine experience along with the Community Health Network's current** experience of **building** a telehealth network covering 14 **community** health center organizations that operate 62 clinics in 38 **counties** across Tennessee. **The combined experience of both your organizations along with the use of FCC funds will greatly enhance the delivery of specialty medical care to rural and underserved persons in Tennessee by removing distance barriers.**

I **look** forward to **working** with both of **you** in **this** endeavor, as it promises to **lay** the foundation for long-term quality improvement efforts that **will** lead to **better** health across the state..

Sincerely,



Jim Cooper Co  
Member of Congress





**Congress of the United States**  
**House of Representatives**  
Washington, DC 20515-4204

March 30, 2007

Mr. Keith Williams  
Chief Executive Officer  
Community Health Network Inc.  
P.O. Box 40  
Oakdale, TN 37829

Ms. Toy Strickland  
Director Information Technology Telemedicine  
University of Tennessee Health Science Center  
920 Madison Avenue, Suite 434  
Memphis, TN 38163

Dear Mr. Williams and Ms. Strickland:

It is my pleasure to contact you with my strong support for the application of the Community Health Network Inc. with the University of Tennessee Health Science Center to seek FCC funds to expand the use of telehealth applications in Tennessee. I am pleased to see that the Tennessee Primary Care Association and the Tennessee Hospital Association are also providing their support for this important statewide project.

As proposed, the project is a great opportunity to improve the quality and value of health care in the state of Tennessee. I represent the fourth most rural Congressional district in America. As a result, I am well aware of the unique challenges faced by rural areas. Projects like telehealth help our nation's most rural parts overcome these challenges to providing quality, affordable health. Poor health status, high cost, and significant disparities in health outcomes all negatively impact both the quality of life and the economic viability of rural Tennessee. I believe that the FCC Rural Health Pilot Program provides a great opportunity to build a national prototype model for the innovative use of technology in addressing these critical rural health needs in a cost-effective manner.

I am impressed with the experience and depth of your project team. The University of Tennessee Health Science Center has over six years of statewide telemedicine experience; while the Community Health Network is currently building a telehealth network covering 14 community health center organizations that operate 62 clinics in 38 counties across Tennessee. This kind of experience and expertise, combined

with the availability of FCC funds, has the potential to greatly enhance the delivery of specialty medical care to rural and underserved people in Tennessee.

I am happy to lend my endorsement to this FCC Rural Health Care Pilot program application, and I hope that your request to the FCC for funding of this pilot program will receive the highest consideration. I look forward to working with you in this endeavor, which promises to lay the foundation for long-term quality improvement efforts that will lead to better health across the entire state. If I can be of further help with this great opportunity for our state, please do not hesitate to contact me again. My door is always open.

Sincerely,

A handwritten signature in black ink, appearing to read 'Lincoln Davis', with a large, stylized loop at the end.

Lincoln Davis  
Member of Congress



address **po box 657**  
**125 broad street**  
**kingsport. tn 37662**

phone **423.963.4208**  
fax **423.378.9646**  
web **carerpark.com**

April 25,2007

Mr. Keith Williams  
Community Health Network Inc.  
P. O. Box 40  
Oakdale TN 37829

Dear Mr. Williams:

I am writing on behalf of the board of directors and members of CareSpark, the regional health information organization for seventeen counties of northeast Tennessee and southwest Virginia. We would like to express our strong support and endorsement of your efforts to expand your current **telemedicine** network to rural health providers- whose involvement is critical to success in our efforts to reduce the significant health disparities that we experience in our region.

**As** we have worked over the past three years to improve the health status of our region through the collaborative use of health information, our awareness and concern for the high rates of diabetes in our region have grown. For this reason, we have ranked efforts to reduce **incidence** of complications and mortality from diabetes to be one of our top five priorities for the next three years. Through the electronic health information exchange that we are currently building, we plan to enable the collection and analysis of health data for the purpose of public health improvement and individual patient care. Thanks to strong support from local, state and national partners for our project, we **anticipate** the connectivity of our initial providers (hospitals and physician practices serving nearly 600,000 patients in our region) in summer 2007, including Wellmont Health Systems, Mountain States Health Alliance, Holston Medical Group and Johnston Memorial Hospital, with additional providers to be added in 2008 and 2009. Their commitment to collaboration and quality improvement through coordination of care and adoption of clinical best practices has guided our efforts and will assure positive outcomes for both health and cost-efficiency.

We welcome the opportunity to work in partnership with University of Tennessee and the Community Health Network, along other participants **in** the statewide diabetes **telemedicine** initiative. We applaud your leadership in this effort, which promises to bring more adequate resources for treatment and prevention of stroke among rural patients and communities served through our organizations. We pledge our support and participation in this initiative and look forward to many positive results from our work together.

Sincerely,

Executive Director



# Congress of the United States

House of Representatives

Washington, DC 20515-4201

March 27, 2007

Mr. Robert Williams  
Chief Executive Officer  
Community Health Network, Inc.  
PO Box 40  
Cordova, Tennessee 37829

Ms. Joy Strickland  
Director Information Technology, Telemedicine  
University of Tennessee Health Service Center  
700 Madison Avenue, Suite 434  
Memphis, TN 38163

cc: Mr. Williams and Ms. Strickland:

I am writing to express my interest and support for the application of the Community Health Network Inc. with the University of Tennessee Health Service Center who is seeking grants to expand the use of telehealth applications in Tennessee. It is my understanding that the Tennessee Primary Care Association and the Tennessee Hospital Association are also providing significant support for this important statewide project.

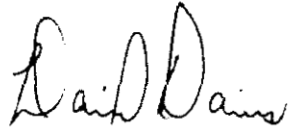
A project such as this project will improve the quality and value of health care in Tennessee, particularly in the rural areas of our state. Today, poor health status, high cost and significant disparities in health outcome negatively impact both the quality of life and the economic viability of rural Tennessee. I share a sense of optimism with the Community Health Network and the University of Tennessee that the FCC Rural Health Pilot Program provides a great opportunity to build a national prototype model for the innovative use of technology to address critical rural health needs in a cost effective manner. There is no question that your experience combined with the capability of FCC funds will greatly enhance the delivery of specialty medical care to rural and underserved persons in Tennessee by removing distance barriers.



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I am taking this opportunity to express my recommendation for this project and hope it receives a full and fair consideration consistent with the guidelines of the FCC. Please do not hesitate to contact me when I can be of service.

Sincerely yours,

A handwritten signature in black ink, appearing to read "David Davis". The signature is fluid and cursive, with the first and last names being more prominent.

David Davis  
Member of Congress

APPROPRIATIONS COMMITTEE

SUBCOMMITTEES

LEGISLATIVE BRANCH  
RANKING MEMBER

ENERGY AND WATER

REPUBLICAN

POLICY COMMITTEE



**ZACH WAMP**

UNITED STATES CONGRESS  
THIRD DISTRICT OF TENNESSEE

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900 GEORGIA AVENUE  
CHATTANOOGA, TN 37402  
(423) 7562342 (423) 756-6613 Fax

April 5, 2007

Mr. Keith Williams  
Chief Executive Officer  
Community Health Network Inc.  
P.O. Box 40  
Oakdale, TN 37829

Ms. Toy Strickland  
Director Information Technology/Telemedicine  
University of Tennessee Health Science Center  
920 Madison Avenue, Suite 434  
Memphis, TN 38163

Dear Mr. Williams and Ms. Strickland:

I want to express my strong commitment and support for the application of the Community Health Network Inc. with the University of Tennessee Health Science Center to seek FCC funds to expand the use of telehealth applications in Tennessee. I am pleased to see that the Tennessee Primary Care Association and the Tennessee Hospital Association are also providing their support for this important statewide project.

As proposed, the project aligns very closely with my vision to improve the quality and value of health care in Tennessee – particularly in the rural areas of our state. Today, poor health status, high cost, and significant disparities in health outcomes negatively impact both the quality of life and the economic viability of rural Tennessee. I share a sense of optimism with the Community Health Network and the University of Tennessee that the FCC Rural Health Pilot Program provides a great opportunity *to* build a national prototype model for the innovative use of technology to address critical rural health needs in a cost effective manner.

I am impressed with the experience and depth of your project team. I am glad to see that you are leveraging the six plus years of statewide telemedicine experience that the University of Tennessee Health Science Center brings to the project along with the Community Health Network's current experience of building a telehealth network covering 14 community health center organizations that operate 62 clinics in 38 counties across Tennessee. There is no question that your experience combined with the availability of FCC funds will greatly enhance the delivery of specialty medical care to rural and underserved persons in Tennessee by removing distance barriers.

I am happy to lend my endorsement of this FCC Rural Health Care Pilot program application, **and** I hope that your request to the FCC for funding of this pilot program will receive the highest consideration. I **look** forward to working with you in this endeavor, which promises to lay the foundation for long-term quality improvement efforts that will lead to better health across the state. Please let me know how I might help further on this great opportunity for our state.

Sincerely,

A handwritten signature in black ink, reading "Zach Wamp". The signature is written in a cursive, flowing style with a large initial "Z" and a long, sweeping underline.

Zach Wamp  
Member of Congress



# Vanderbilt

30 March 2007

Mr. Keith Williams  
Chief Executive Officer  
Community Health Network Inc  
P.O. Box 40  
Oakdale, TN 37829

Ms. Toy Strickland  
Director, Information Technology and Telemedicine  
University of Tennessee Health Science Center  
920 Madison Avenue, Suite 434  
Memphis, TN 38163

Dear Mr. Williams and Ms. Strickland:

I am writing to express our strong commitment and support for your application for FCC funds to expand the use of telehealth programs in Tennessee. We understand that the Tennessee Primary Care Association and the Tennessee Hospital Association will be joining your respective institutions in support of this important statewide project.

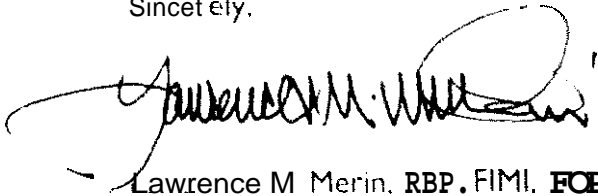
This initiative is congruent with our own mission to improve access to excellent healthcare in Tennessee – particularly in the rural areas of our state – in order to improve overall health outcomes for our citizens. We strongly believe that the use of technology to address healthcare disparities can go far toward addressing problems of inequality and inefficiency in the way health services are delivered. The FCC Rural Health Pilot program provides a great opportunity to build a model that could serve as a national prototype for the innovative use of technology to address critical rural health needs.

We are impressed with the experience of your project team, and are pleased to see that you plan to meld the extensive experience of the University of Tennessee in large scale telemedicine with the Community Health Network's current experience of building a telehealth network covering 14 community health center organizations that operate 62 clinics in 38 counties across Tennessee. There is no question that your experience combined with the availability of FCC funds will greatly enhance the delivery of specialty medical care to rural and underserved persons in Tennessee by removing distance barriers.

We are happy to endorse your application to the FCC for Rural Health Care Pilot Program funding and hope that its merits will be appreciated by the grant administrators.

We look forward to working with you as you *implement* a program that promises great improvement in the healthcare of Tennesseans. Please feel free to contact me if I can provide any other information about our support of your efforts.

Sincerely,

A handwritten signature in black ink, appearing to read "Lawrence M. Merin". The signature is fluid and cursive, with a large loop at the end.

Lawrence M. Merin, RBP, FIMI, **FOPS**, FBCA

Assistant Professor of Ophthalmology.  
Vanderbilt University School of Medicine  
and  
Director  
Vanderbilt Ophthalmic Imaging Center